



Cambridge City Council
Notice of Council

Date: Thursday, 24 May 2018

Time: 11.00 am

Venue: Council Chamber, The Guildhall, Market Square, Cambridge, CB2 3QJ

Contact: democratic.services@cambridge.gov.uk, tel:01223 457013

Dear Councillor,

A meeting of Cambridge City Council will be held in the Council Chamber, The Guildhall, Market Square, Cambridge, CB2 3QJ on Thursday, 24 May 2018 at 11.00 am and I hereby summon you to attend.

Dated 16 May 2018

Yours faithfully

Chief Executive

Agenda

- 1 To Elect a Mayor for the Municipal Year 2018/19
- 2 To Elect a Deputy Mayor for the Municipal Year 2018/19
- 3 To approve as a correct record the minutes of the meeting held on 19 April 2018
- 4 To Note the Returning Officer's Report that the following have been Elected to the Office of

(Pages 7 - 28)

Councillor

- Abbey: Nicky Massey
- Arbury: Patrick Sheil
- Castle: Cheney-Anne Payne
- Cherry Hinton: Russ McPherson
- Coleridge: Lewis Herbert
- East Chesterton: Carla McQueen
- East Chesterton: Baiju Thittala
- King's Hedges: Martin Smart
- Market: Anthony Martinelli
- Newnham: Rod Cantrill
- Petersfield: Ann Sinnott
- Queen Edith's: Colin McGerty
- Romsey: Dave Baigent
- Trumpington: Katie Thornburrow
- West Chesterton: Jamie Dalzell

- 5 To Note the Appointment of the Mayor's Chaplain for the Ensuing Year
- 6 To Pass a Resolution of Thanks to the Outgoing Mayor
- 7 Mayor's announcements
- 8 To Elect from among the Members of the Council Four Bailiffs of the City for the Municipal Year 2018/19
- 9 To consider the recommendation of the Executive for Adoption
- 9a Council Appointments to the Conservators of the River Cam (Executive Councillor for Streets and Open Spaces) (Pages 29 - 30)
- 10 To consider the recommendations of Committees for adoption
- 10a Civic Affairs: Nominations for Committees for the Municipal Year 2018/19 (Pages 31 - 34)
- 10b Civic Affairs: Nominations for Committees Chairs and Vice-Chairs Municipal Year 2018/19 (Pages 35 - 36)
- 10c Civic Affairs: Constitutional Updates (Pages 37 - 48)
- 11 Annual Statements (Pages 49 - 58)

Group Leaders will each have the opportunity to speak for not more than 15 minutes on their Group's priorities for action and objectives for the forthcoming municipal year in the following order:

Councillor Herbert
Councillor Bick
Councillor Hipkin

Annual Statement of the Labour Group is appended.

12 Adoption of Policies and Priorities

The scheme for Annual Statements provides that the Statement of the Leader of the largest group on the Council shall be deemed to be a motion for adoption. It may therefore be debated and amendments proposed after which it shall be put to the vote and, if carried, shall be adopted as Council policy for the municipal year. The Council will therefore consider the Annual Statement of the Labour Group as a motion for adoption.

If the adopted Annual Statement contains proposals which fall outside of the Council's budgetary or policy framework, the proposals shall not be acted upon until there has been a report to the relevant Scrutiny Committee(s) and Executive Councillor(s) in the normal way and approval at a subsequent meeting of the Council.

13 Public questions time

14 To deal with oral questions

15 To consider the following notices of motion, notice of which has been given by:

15a Councillor O'Connell - Council Plastics Motion

This Council welcomes both the efforts of our residents in helping the council recycle materials, and the success of the 'Plastic Bag Levy' which has led to an 85% reduction in disposable plastic bag usage.

However, the council notes with concern that a 2015 study indicated that of the 270 million tons of new plastic made each year, 8 million tons ends up washed into the ocean. Plastic which ends up in the River Cam and other watercourses locally contributes to this total, and can release toxic chemicals which harm the health of wildlife.

This Council believes that although reducing damage to the environment requires action by everyone, it can take a leading role. It therefore commits to:

- Wherever possible, reduce or eliminate the use of single-use plastics such as bottles, plastic cups, cutlery and drinking straws in council buildings and council-commissioned services, in favour of reusable or environmentally friendly alternatives and to report the initial results of this initiative to the Environment & Community Services Scrutiny Committee in the next 12 months.
- Write to both our MPs and the Secretary of State for the Environment asking for a 5p charge for disposable coffee cups, including plastic cups, be introduced to follow on from the success of the 5p charge for plastic bags.
- Include information for the public on reducing plastic waste in both online and written materials including, but not only, on the council website and “Cambridge Matters” magazine.
- Liaise with local schools to raise awareness of this Council campaign and to encourage local pupils to promote the scheme with their families.
- To write to major local education establishments, retailers and employers, asking them to adopt similar measures to reduce single-use plastic usage and educate their customers and staff on how they can help.

<http://science.sciencemag.org/content/347/6223/768?ijkey=BXtBaPzbQgagE&keytype=ref&siteid=sci>

15b Councillor Cantrill - Cambridge Living Wage Motion

- Cambridge is a dynamic and successful city. However, the cost of living is higher than almost anywhere else in the UK
- The Liberal Democrat administration introduced the Real Living Wage in the City Council in 2012/2013 and initiated the process for the council to be accredited with the Living Wage Foundation
- One of the key goals of the council introducing the real living wage was to act as an example to other employers across Cambridge and to encourage them to also pay the Real Living Wage
- In the last few years, the cost of living in Cambridge has continued to increase, particularly the cost of housing (both buying and renting), whilst wages have not kept pace for the majority of employees
- The council’s recent introduction of a minimum wage of £10 per

hour helps council staff, but does not address the broader issue of many residents still struggling to make ends meet because of the cost of living

- This council therefore believes that building on the real living wage campaign the council has undertaken, the council should explore the introduction of a Cambridge Living Wage
- The Cambridge Living Wage would be a voluntary rate promoted by Cambridge City Council to reflect the higher costs of living in Cambridge. The rate would be higher than the Real Living Wage (currently at £8.75 per hour) and be pegged to the London Living Wage (currently £10.20 per hour)
- The Cambridge Living Wage would be paid to all directly employed Council employees, contracted and subcontracted staff and the council would promote the wage to other employers in Cambridge
- The Council asks the Executive Councillor for Communities to bring forward:
 - proposals for how the Cambridge Living Wage would be introduced by the council, the rate that should be adopted and a basis for it, together with a timeline for its introduction
 - an action plan for promoting the Cambridge Living Wage to other employers within Cambridge building on the track record established by the Real Living Wage campaign

16 Written questions

No discussion will take place on this item. Members will be asked to note the written questions and answers document as circulated around the Chamber.

Information for the public

The public may record (e.g. film, audio, tweet, blog) meetings which are open to the public. For details go to:

www.cambridge.gov.uk/have-your-say-at-committee-meetings

For full information about committee meetings, committee reports, councillors and the democratic process:

- Website: <http://democracy.cambridge.gov.uk>
- Email: democratic.services@cambridge.gov.uk
- Phone: 01223 457013

COUNCIL

19 April 2018
6.00 - 10.25 pm

Present: Councillors Ashton, Austin, Avery, Baigent, Barnett, Benstead, Bick, Bird, Blencowe, Cantrill, Dryden, Gawthrope, Gehring, Gillespie, Hart, Herbert, Hipkin, Holland, Holt, Johnson, R. Moore, T. Moore, Nethsingha, O'Connell, O'Reilly, Page-Croft, Pippas, Price, Ratcliffe, Roberts, Robertson, Sargeant, Sarris, Sheil, Sinnott, Smart, Smith, Todd-Jones and Tunnacliffe

FOR THE INFORMATION OF THE COUNCIL

18/15/CNL To approve as a correct record the minutes of the meetings held on 22 February 2018

The minutes of the meetings held on the 22 February 2018 were confirmed as a correct record and signed by the Mayor.

18/16/CNL Mayor's announcements

Apologies

Apologies were received from Councillors Adey and McPherson.

Reach Fair

The Mayor reminded Members that they would have received an invitation, via email, to attend the annual Proclamation of Reach Fair on bank holiday Monday 7 May. The Mayor asked for replies to be sent by email to Penny Jackson.

City Council Annual Meeting

The Mayor asked for members to let Penny Jackson know if they would be bringing a guest to the Annual Council Meeting so that seats around the perimeter of the Chamber could be allocated.

Heidelberg Easter Festival Reception

The Mayor was honoured to host a reception for visitors from Heidelberg recently and said it was wonderful to welcome so many young people to the Guildhall.

Installation Of The High Sheriff Of Cambridgeshire

The Mayor was privileged to be a part of the procession on the Installation of the High Sheriff of Cambridgeshire hosted in the Chamber recently.

Elections

The Mayor informed those present that Councillors Roberts, Holland, Sarris, T.Moore, Avery and Austin whose terms on the Council ended in May, had decided not to stand for re-election and Councillor Abbott had recently resigned. He went on to say that the Council were losing some extremely able Members and thanked them all for their service to the City. He wished those Councillors who were standing for re-election well.

Donald Mackay and Alan Carter

Members were asked to note that Donald Mackay, who was a member of the Council for 13 years and Mayor between 1979 – 1980, had sadly passed away. Condolences had been sent to his family on behalf of the Council.

The Mayor also informed members of the passing of Alan Carter former Managing Director of the Housing Development Agency. Alan joined the city council as Head of Strategic Housing in February 2008 and was Managing Director of the Housing Development Agency from April 2016 until he left the council in the summer last year.

Alan contributed much to the council and one of his major achievements was helping the council secure the £70m housing devolution deal

Councillor Price addressed the chamber and spoke about Alan.

The chamber observed a minutes silence to remember former Mayor Donald Mackay and Alan Carter.

18/17/CNL Declarations of Interest

Name	Item	Interest
Councillor Roberts	18/22/CNLd	Motion refers to his employer
Councillor Johnson	18/22/CNLd and 18/22/CNLe	Both motions refer to his employer

Councillors Cantrill	18/22/CNLd	Member of Cambridge Stays
Councillor T.Moore	18/22/CNLd	Member of Cambridge Stays
Councillor R. Moore	18/22/CNLf	Works for a small sustainable food company
Councillor O'Connell	18/22/CNLf	Reference to Cambridge Live and is a council representative to the organisation
Councillor Benstead	18/22/CNLf	Reference to Cambridge Live and is a council representative to the organisation
Councillor Hart	18/22/CNLd	Dealt with EU work as part of employment.

18/18/CNL Public questions time

Members of the Public asked a number of questions as set out below:

1. Mr Slade raised the following:
 - i. The whole council would be up for election in 2020.
 - ii. Requested councillors reconsider if election by thirds should still be held each year. Issues raised:
 - a. Voter fatigue.
 - b. Voter apathy.
 - c. The amount of paper waste generated.
 - iii. Requested details of the cost of the last three elections.
 - iv. Requested clarification on the advantages of election by thirds.
 - v. Queried if elections could be by halves or once every four years from 2020.

Councillor Benstead responded:

- i. Cost of the last three elections:
 - a. £114,000 in 2015.
 - b. £112,000 in 2016.
 - c. £115,000 in 2017.

- ii. 2018 was the first year in a number of years when only City Council elections would take place; in previous years other elections had taken place at the same time as City Council elections for example Parliamentary elections.
- iii. The Council had considered elections by thirds and 'all up' elections every four years. Elections by halves was not an option the council could adopt.
- iv. Factors considered during cross-party discussions:
 - a. High turnover of electorate in city who wouldn't get the chance to vote if elections were only held four yearly.
 - b. Sophisticated/politicised electorate.
- v. Elections by thirds should continue due to the above factors, this would assist the continuity of governance through gradual change and minimise risk to ensure the smooth running of the council.

Mr Slade made a supplementary point to request that councillors/political parties consider how to deal with waste from election leaflets.

2. Mrs Simms raised the following:
 - i. Stated the council had made a grave error and disservice to Shopmobility users by introducing charges for the service.
 - ii. The charges would deter people from using a life line service.
 - iii. Affordability of the service would have a great impact on low income users and their social independence.
 - iv. Took issue with the consultation process. Queried if consultation responses were considered. Posters suggested the charges would be introduced regardless of the consultation responses.
 - v. Queried if the council would review the mobility charges.

The Executive Councillor for Planning Policy and Transport responded:

- i. Referred to discussions at Environment Scrutiny Committee and the February Council meeting where the issue of Shopmobility charges were discussed at length.
- ii. Charges were introduced due to County Council funding being withdrawn. The City Council had picked up a shortfall in County Council funding for the previous two financial years.
- iii. The City Council had sought sponsorship from retailers to offset the service cost but none was forthcoming.
- iv. The City Council introduced charges to make the service sustainable. The City Council could not continue to dip into reserves to subsidise the Shopmobility charges.

- v. Advice on charges had been sought from the National Federation of Shopmobility. Other cities had also introduced charges.
- vi. The situation would be reviewed in future.

Mrs Simms made a supplementary point by reiterating concerns about social isolation.

- 3. Mrs White raised the following:
 - i. Expressed concern about the Shopmobility charges.
 - ii. Commented that some cities had introduced charges for Shopmobility and some had not.
 - iii. The National Federation of Shopmobility did not cover all Shopmobility schemes as stated in the officer's report.
 - iv. The charges in Cambridge would be higher than in other cities.
 - v. Commented that some Shopmobility users did not use car parks or have a blue badge so other services promoted with Shopmobility were not always relevant.

The Executive Councillor for Planning Policy and Transport responded:

- i. The charges were only agreed in February 2018. The Council needed to look at the impact of the charges before reviewing further.
- ii. Different cities had different charges for various services.
- iii. The City Council had a responsibility to provide services to all residents across the city. It had to review this under the current financial climate. The charges would cover the £50,000 shortfall in funding from the County Council.

18/19/CNL Re-Ordering Agenda

Under paragraph 4.2.1 of the Council Procedure Rules, the Mayor used his discretion to alter the order of the agenda items. However, for ease of the reader, the minutes will follow the order of the agenda.

18/20/CNL To consider the recommendations of Committees for adoption

4a Civic Affairs: Recruitment of Independent Person & Deputy

Unanimously resolved:

- i. To appoint Mr Rob Bennett as the Council's Independent Person and Judge David Pearl as the Deputy Independent Person.

- ii. That both posts be for a three year fixed term with a further option to extend the appointment for a two year period subject to annual ratification at the Annual Meeting of the Council.

4b Civic Affairs: Changes to Scrutiny Committees and Review of Decision Making Processes

Unanimously resolved:

- i. To approve the changes to Part 3 section 6 of the Constitution as set out in Appendix A (Appendix B shown with tracked changes for reference) of the Officer's report.
- ii. To agree the new scrutiny committees keep to the already agreed 2018/19 programme of meetings as referred to in paragraphs 3.7 and 3.8 of the Officer's report.

4c Civic Affairs: Council Size - Submission to the Local Government Boundary Commission for England

Unanimously resolved:

- i. To approve a submission on Council Size to the Local Government Boundary Commission for England of 42 councillors as set out in the officer report.

18/21/CNL To deal with oral questions

1) Councillor Roberts to the Leader

Could the Leader of the council please confirm that while several older and wealthier Cambridge colleges are marked on the Mayor's ceremonial chain, there is sadly no mention of any women's colleges, newer colleges nor Anglia Ruskin University?

The Leader responded:

- i. The chain is a historical item and reflected the colleges that were in existence at the time. Significant changes had taken place since the chain was created as Cambridge University colleges accepted women and Anglia Ruskin University came into existence.
- ii. The council had investigated costs for changing the chain and found these too high to be practicable.

- iii. It was important to acknowledge the city had changed since the forging of the chain. For example, it now had two universities.

2) Councillor Page Croft to the Executive Councillor for Planning Policy and Transport

What representation has the Executive Councillor for Planning Policy and Transport to stagecoach made about the lack of information given to residents when routes have changed?

The Executive Councillor responded:

- i. The County Council were responsible for liaising directly with Stagecoach.
- ii. Service users were given basic information through screens at bus stops. Not all service users had access to information via tablets.
- iii. Stagecoach should invest in greater information provision instead of expecting the City Council to subsidise them.

3) Councillor Avery to the Executive Councillor for Housing

Aside from attempting to deliver on the 500 homes to be funded from the devolution monies, what is the Executive Cllr for Housing doing to address the broken home rental market in Cambridge at all levels?

The Executive Councillor responded:

- i. The private sector provided twenty five percent of housing for residents.
- ii. The gap was widening between social housing and market rents. Various actions had been taken to mitigate this. For example:
 - a. Introducing housing benefit plus.
 - b. Rebranding the rent deposit and rent advance loan scheme.
 - c. Setting up the town hall lettings scheme for people on low incomes.
 - d. The homelessness service.
 - e. Setting up the Housing Development Agency.

4) Councillor O'Connell to the Executive Councillor for Planning Policy and Transport

What plans do the council have to review the applicability of national guidance on fire engine and emergency vehicle access to planning applications in Cambridge?

The Executive Councillor responded:

- i. No new guidance had been introduced.
- ii. The media anticipated there would be changes to the building regulations in future as a result of the Grenfell Tower fire. This would probably impact building control more than planning applications.

5) Councillor Smart to the Executive Councillor for Streets and Open Spaces

Can the Executive Councillor update us on the River Cam Art project?

The Executive Councillor responded:

- i. There had been public interest in the art project for some time.
- ii. Funding for phase 1 of the River Cam Art project was approved this year.
- iii. Five shortlisted artists would be interviewed tomorrow (ie 20 April 2018) and would start work in May.

6) Councillor Bick to the Executive Councillor for Housing

How would the Executive Councillor defend his doubling of the garage rent demanded from my 84 year-old resident who lives in a sheltered housing scheme in an on-street residents' parking zone which she has no entitlement to join and is anyway oversubscribed by 2 to 1; the increase being informed to her without explanation and with no more notice than normal annual inflation-related increases in the past?

The Executive Councillor responded:

- i. The decision to increase garage rents was taken as part of the HRA budget setting in January 2018. The previous system of rents was overly complex, and required manual adjustments to each property. The intention of the creation of a new system of rent setting was to create a much simpler process to reduce the cost of administration, and at the same time to ensure rents were set fairly, taking into account the high demand for city centre garages and for designated parking spaces on new city centre developments.
- ii. In approving the rent-setting policy, the Executive Councillor took account of the impact that it would have on tenants, and ensured that city centre tenants renting garages in the high demand area, would not have the full increase applied immediately but would benefit from phasing. New tenants moving in to the city centre would be made aware of new garage rental charges and be able to make decisions on whether to

- accept a property or keep a car locally, with the information available to them.
- iii. With the benefit of hindsight, the Executive Councillor did not appreciate the impact that the new policy would have on a minority of garage tenants, those who were not tenants, but who needed to keep a car in the city, and whose financial circumstances made adjusting to the increase a real problem. Over recent weeks, the Executive Councillor heard from several such people, either directly or through their ward councillors, and having heard of the impact the policy had on them, he wanted to take action to make sure that they were treated fairly.
 - iv. Council officers were not in a position to determine which garage tenants were in hardship, so the Executive Councillor could not reasonably waive rent for one 84-year old tenant just on the basis of age, without taking account of others who may have had different circumstances. The only fair way to address this was to extend the protection offered to Council tenants to all local residents, and phase in the increase in garage rents.
 - v. The Executive Councillor did not intend to wait for the next Housing Scrutiny Committee to revise this policy, but to take an out of cycle decision to extend the protection offered to council tenants, to other local residents who rented garages. This would mean that the charge increase for all residents was limited to £2.00 per annum, plus inflation and plus VAT. Where garages were rented to businesses, or people who lived outside of the city, no such phasing-in of the increase would apply.
 - vi. The Executive Councillor hoped that the opposition spokes would support this proposal, so that he could ask officers to implement it quickly by writing to all affected garage tenants, issuing amended bills and revising direct debits as required.

7) Councillor Cantrill to the Executive Councillor for Streets and Open Spaces

Could the Executive Councillor indicate how frequently the public toilets are inspected across the city, and describe the nature and frequency of the maintenance plan used, and comment on whether this is adequate to ensure that the toilets are maintained to an acceptable standard for the residents of the city?

The Executive Councillor responded:

- i. The Council was responsible for a number of public toilets. Churchill was the cleaning contractor.

- ii. The Executive Councillor outlined cleaning rotas/schedules. Toilets were inspected each time they were cleaned which was several times a day. Cleaners had to report faults at the time of inspection.
- iii. Churchill operatives could undertake minor repairs. Council Officers would clean needles and offensive graffiti within one hour, other types of graffiti would take longer. Officers also responded to reports from members of the public.

The following oral questions were tabled but owing to the expiry of the period of time permitted, were not covered during the meeting. The Mayor asked Executive Councillors if a written response could be provided to those questions that had not been covered.

8) Councillor Holt to the Executive Councillor for Planning Policy and Transport

What does he regard as appropriate responsibilities of a major developer to the existing community around his development?

9) Councillor Nethsingha to the Executive Councillor for the Planning Policy and Transport

As summer approaches I am anticipating the usual frustration with attempting to cycle into town across an incredibly crowded Garrett Hostel Bridge. Could the Executive Councillor for Planning Policy and Transport explain what action the City Council is taking to tackle the congestion on cycle routes into the city from the west, given the increase in cycle movements as a result of the expansion of the West Cambridge site and at Eddington. In particular could he explain what is being done to remove the punting operation on Garrett Hostel Lane, which significantly increases congestion on this key route?

10) Councillor Austin to the Executive Councillor for City Centre and Open Spaces

Could the Executive Councillor tell us why, despite her repeated warm words in the past, absolutely nothing has changed to deter vehicles from parking illegally on Midsummer Common and whether she has the remotest idea how she is going to bring this under control?

11) Councillor Baigent to the Executive Councillor for Environmental Services and City Centre

Air quality is a growing problem in cities across the world, what are we doing here in Cambridge to improve air quality for our residents and visitors?

12) Councillor Ratcliffe to the Executive Councillor for Streets and Open Spaces

Can the Executive Councillor update us on the improvements to the Jesus Green toilets?

13) Councillor Bird to the Executive Councillor for Communities

Can the Executive Councillor update Council on anti-poverty initiatives that aim to make children and families from low-income households more active, and to confirm what additional work in this area is to be proposed?

14) Councillor Sargeant to the Executive Councillor for Streets and Open Spaces

Can the Executive Councillor give us an update on the work to maintain and enhance the tree cover in Cambridge?

15) Councillor Gehring to the Leader

Which reform steps for planning decisions will be agreed with South Cambs as part of the new shared planning service?

18/22/CNL To consider the following notices of motion, notice of which has been given by:

6a Councillor Gillespie - These Walls Must Fall.

Councillor Gillespie proposed and Councillor Cantrill seconded the following motion:

This Council believes that the UK's immigration detention system is not fit for purpose and the Government must end indefinite detention.

Therefore, this Council:

- Endorses the These Walls Must Fall Campaign and the declaration.
- Calls on the Government to implement the recommendations of the All Party Parliamentary Inquiry into detention.

- Asks our local MPs to support the spirit of the motion, to raise the matter in the House of Commons, and to support changes in current laws and procedures to introduce alternatives to detention.
- Seeks further support for the motion via the Local Government Association, and by encouraging other Councils in the UK to show their support on this issue.

Resolved (unanimously) to support the motion.

6b Councillor Roberts - Stephen Hawking

Councillor Roberts proposed and Councillor Sarris seconded the following motion:

The council notes:

- The passing of world-leading scientist and author Professor Stephen Hawking, who died aged 76 at his Cambridge home on 14 March 2018.
- That, as an academic, Hawking made an outstanding contribution to theoretical physics and theoretical cosmology, leading to widespread recognition, including being made a Fellow of the Royal Society, receiving the Presidential Medal of Freedom, and becoming the Lucasian Professor of Mathematics at the University of Cambridge.
- That, beyond academia, Hawking promoted scientific discovery and complex ideas to millions through his best-selling book 'A Brief History of Time' and a wide range of other popular books, documentaries, films and children's literature.
- That, politically, Hawking was a staunch defender of universal and well-funded healthcare, nuclear disarmament and efforts to prevent climate change.
- That, through a public poll in the UK in 2002, Hawking was ranked 25th in a list of the 100 Greatest Britons, with many voters citing his ability to inspire others, break down barriers and encourage free thinking.
- That Hawking lived and worked in Cambridge for nearly all his adult life, helping both intentionally and coincidentally to promote the University of Cambridge and our city.
- That there is a small statue of Hawking by the late artist Ian Walters at the Centre for Theoretical Cosmology, which was unveiled in 2007, and that Trinity Hall named a conference/seminar room after Professor Hawking in 2015 – neither of which is a publicly accessible tribute to his work and life.

The council believes:

- That Professor Stephen Hawking was a proud resident of Cambridge.
- That Cambridge gained from our city's association with Professor Stephen Hawking.
- That – judging by the messages from the public, people-lined streets and media reaction following his death – the University of Cambridge, the scientific community and our city have lost a much-loved and respected ambassador.
- That for someone who did so much to promote science among the public, challenge stereotypes and inspire others, it would be remiss not to have a public and lasting tribute to Professor Hawking.

The council resolves:

- To work to put in place a lasting public tribute to Professor Stephen Hawking, taking into account the wishes of the Hawking family, Gonville and Caius College, his department and the University of Cambridge
- To engage with Cambridge residents through the local media and other outlets, to ensure that the eventual project carries with it the widest possible support
- To ask the Executive Councillor for Streets and Open Spaces to lead on the project, alongside the appropriate council committees

Resolved (unanimously) to support the motion.

6c Councillors Bick, Avery, Cantrill, O'Connell, Tunnacliffe, Austin - Shop Mobility

Councillor Bick proposed and Councillor Tunnacliffe seconded the following motion:

Council calls on the Executive Councillor for Planning Policy and Transport to immediately withdraw and reconsider the charges for the use of Shop Mobility which were introduced on 1 April.

On a show of hands the motion was **lost by 13 votes to 24**.

6d Councillor Cantrill - Brexit Motion

Councillor Cantrill proposed and Councillor Gehring seconded the following motion:

With less than a year to go before the UK leaves the EU it's now plain to see that Leave campaigners told the British people a set of falsehoods.

We were told the negotiations would be easy but the Rt Hon David Davis MP, Secretary of State for Exiting the European Union, described Brexit being "as complicated as moon landing".

We were told that by leaving the EU, we would save "£350 million a week" which would then be given to the NHS but instead we now see the madness of a government spending more of our taxes on Brexit than it is on our NHS or dealing with the horrendous increases in child and pensioner poverty.

People were told that Brexit would cut immigration, but the Rt Hon Michael Gove MP stated that Brexit could see Britain accept more immigrants albeit from outside of the EU.

Meanwhile:

- The UK economy is now the slowest growing economy in Europe, reducing the prosperity of the UK and of Cambridge residents;
- Cambridge businesses, in particular those that are international in outlook and related to the knowledge economy, are cutting or delaying investment because of the continued uncertainty;
- Both private business and public-sector organisations such as Addenbrookes hospital are facing major labour shortages;
- New investment in Cambridge is being jeopardised and new job opportunities are being lost;
- Inflation caused by Brexit-related depreciation of the pound is driving up living costs for Cambridge residents, many of whom are already struggling to make ends meet in our city.

The Council agrees that the current rights of EU citizens living in the UK should always be fully protected.

At the Referendum over 73% of Cambridge residents voted to remain in the European Union and that nobody voted to spend £50 billion of tax payers' money on Brexit.

This Council calls on the government to abandon any plans for a hard Brexit and to give the people of Cambridge a vote on whatever deal it ends up getting

along with the opportunity to vote on keeping the many benefits Britons currently enjoy by staying in the European Union.

Councillor Herbert proposed and Councillor R. Moore seconded the following amendment to motion (~~deleted text struck through~~ and additional text underlined):

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- Inflation caused by Brexit-related depreciation of the pound is driving up living costs for Cambridge residents, many of whom are already struggling to make ends meet in our city.

The Council agrees that the current rights of EU citizens living in the UK should always be fully protected.

At the Referendum over 73% of Cambridge residents voted to remain in the European Union and that nobody voted to spend £50 billion of tax payers' money on Brexit.

This Council calls on the government to abandon any plans for a hard Brexit and fully supports the actions of our MP Daniel Zeichner who has campaigned against Brexit and repeatedly challenged the Government's shambolic handling of Brexit, and stood up for the interests of Cambridge and all its residents including to secure full rights for all our non-UK EU citizens.

The Council supports his demand for a meaningful vote on the final deal in Parliament and to give the people of Cambridge a vote on whatever deal it ends up getting along with the opportunity to vote on keeping the many benefits Britons currently enjoy by staying in the European Union.

On a show of hands the amendment was carried by 25 votes to 13.

Resolved (by 38 votes to 1) that:

With less than a year to go before the UK leaves the EU it's now plain to see that Leave campaigners told the British people a set of falsehoods.

We were told the negotiations would be easy but the Rt Hon David Davis MP, Secretary of State for Exiting the European Union, described Brexit being "as complicated as moon landing".

We were told that by leaving the EU, we would save "£350 million a week" which would then be given to the NHS but instead we now see the madness of a government spending more of our taxes on Brexit than it is on our NHS or dealing with the horrendous increases in child and pensioner poverty.

People were told that Brexit would cut immigration, but the Rt Hon Michael Gove MP stated that Brexit could see Britain accept more immigrants albeit from outside of the EU.

Meanwhile:

- The UK economy is now the slowest growing economy in Europe, reducing the prosperity of the UK and of Cambridge residents;
- Cambridge businesses, in particular those that are international in outlook and related to the knowledge economy, are cutting or delaying investment because of the continued uncertainty;

- Both private business and public-sector organisations such as Addenbrookes hospital are facing major labour shortages;
- New investment in Cambridge is being jeopardised and new job opportunities are being lost;
- Inflation caused by Brexit-related depreciation of the pound is driving up living costs for Cambridge residents, many of whom are already struggling to make ends meet in our city.

The Council agrees that the current rights of EU citizens living in the UK should always be fully protected.

At the Referendum over 73% of Cambridge residents voted to remain in the European Union and that nobody voted to spend £50 billion of tax payers' money on Brexit.

This Council calls on the government to abandon any plans for a hard Brexit and fully supports the actions of our MP Daniel Zeichner who has campaigned against Brexit and repeatedly challenged the Government's shambolic handling of Brexit, and stood up for the interests of Cambridge and all its residents including to secure full rights for all our non-UK EU citizens.

The Council supports his demand for a meaningful vote on the final deal in Parliament on whatever deal it ends up getting along with the opportunity to vote on keeping the many benefits Britons currently enjoy by staying in the European Union.

6e Councillor Smart - Fixed Odds Betting Terminals

Councillor Smart proposed and Councillor Ratcliffe seconded the following motion:

This Council notes the following points.

Evidence shows that Fixed Odds Betting Terminals are one of the most addictive forms of gambling available to Cambridge residents. Casework from worried residents has already caused Daniel Zeichner MP to call for action to lower the maximum bet to £2.

There are 64 Fixed Odds Betting Terminals in Cambridge in 16 betting shops. The legal maximum is four terminals per shop and every shop has the maximum.

It is possible to bet up to £100 every 20 seconds on a Fixed Odds Betting Terminal, making payment with cash or a card.

Because more than 80% of money spent in betting shops comes from Fixed Odds Betting Terminals the gambling industry lobbies, supports and promotes their continued usage.

Over the past decade the amount of money lost on Fixed Odds Betting Terminals in the UK has doubled to £2bn per year and continues to grow.

The government appointed industry regulator, the Gambling Commission, has continued to allow Fixed Odds Betting Terminals to be increasingly used whilst at the same time the government receives £400m every year in betting duty tax from this form of gambling, and indeed, has increased the percentage of tax.

Daniel Zeichner MP and many others have called for the maximum bet to be set at £2 on Fixed Odds Betting Terminals. This, together with a package of other sensible measures, would at least help to limit the damage done to the lives of vulnerable people, to their families and friends; indeed to society as a whole.

This Council believes that the maximum bet should be set at no higher than £2 for every 20 seconds of use of a Fixed Odds Betting Terminal.

This Council requests that the Leader will write to the following.

The Prime Minister and Secretary of State for Culture, Media and Sport to call for the maximum bet on Fixed Odds Betting Terminals be set at £2.

The Chair of the Gambling Commission and the interim Chief Executive of the Gambling Commission to call for the maximum bet on Fixed Odds Betting Terminals be set at £2.

The two Cambridge MP's, Daniel Zeichner MP to support him in his resolve to champion this issue, and to Heidi Allen MP to ask her to put pressure on government to call for the maximum bet on Fixed Odds Betting Terminals be set at £2.

Resolved (unanimously) to support the motion.

6f Councillor Gillespie - Good Food for Cambridge

Councillor Gillespie proposed and Councillor O'Connell seconded the following motion:

Cambridge City Council notes:

- That the government has tried to take away free school meals for 1.1 million children while subsidising parliamentary bars and restaurants by £4 million in the last year.
- That public demand for reducing plastic waste has soared, forcing the government to bring in a bottle deposit scheme.
- That soil degradation now means we have only 30 to 40 years of soil fertility left, which was acknowledged at the parliamentary launch of the Sustainable Soils Alliance.
- That Scotland is considering enshrining the right to food in law, after the recommendation was made by an Independent Working Group on Food Poverty.
- That Cambridge Sustainable Food have done superb work engaging with businesses and residents, and the new Food Poverty Alliance comes at a time when it is much needed.
- That the University of Cambridge in 2016 launched its sustainable food policy.
- That food security is put at critical risk by the economic consequences of Brexit, because of the volume of food which we currently import, and the food footprint of Cambridge.
- That the councils excellent work promoting recycling champions risks being undermined by the development of a new incinerator near Waterbeach.
- That there is a UK health epidemic due to unhealthy eating.
- The introduction of the Soft Drinks Industry Levy.
- That Iceland have banned palm oil from all own-brand products, realising that there is no such thing as sustainable palm oil.
- That Waitrose will ban all disposable coffee cups this year.
- That 3.5 million UK residents (7%) currently identify as vegan according to new research by comparethemarket.com and Gresham college.
- The activities of the All-Party Parliamentary Group on Vegetarianism and Veganism.
- That the German government has banned meat and fish from being served at government functions, and insisted on food which is seasonal, regional, produced on organic farms, and sourced from Fair Trade providers if available.

- The many benefits that the Cambridge Sustainable Food Hub project would bring to the region, including increased scope for food waste innovation and sustainable food startups.
- That climate change, mass extinctions, and ocean dead zones are being caused by human activity.

Cambridge City Council resolves:

- To draft and begin consultation on a Sustainable Food Policy, which can incorporate the Food Poverty Action Plan being worked up by the Food Poverty Alliance. To include the following points as items within the draft (amendments are very welcome):
- To reduce catering and hospitality spend on food where possible by offering simple plant-based food from a local social enterprise rather than lavish fare, and donate any savings found this way to the Food Poverty Alliance.
- To pledge to seeking gold standard accreditation from Sustainable Food Cities.
- To reaffirm its commitment to being a fair trade city, and examine whether the resolutions made regarding fair trade in 2002 have been fully held up.
- To support the Refill scheme to encourage reusing bottles for drinking water, to provide drinking water fountains in city parks to support this, and to ask Visit Cambridge, Cambridge Live and Cambridge BID to assist with this.
- To adopt a framework for food and cafe procurement, like Preston Council, which asks questions about food sustainability and fairness. (current ITT framework is not detailed or strong enough: "The successful operator will be encouraged to provide "healthy eating", locally produced, Gluten Free and Fairtrade options.")
- To adopt a strategy for community centres, which ensures all new kitchens have adequate cooking facilities for local community groups to prepare food and teach cooking skills.
- To consider planting more fruit-bearing trees in sites where they would help to relieve hunger.
- To appraise the sustainability of food in the city market stalls, and close the loophole which allows disposable cardboard cups with polyethylene linings to be used.
- To ask Cambridge Live and the events team to introduce a sustainable food framework, which aims to guide event organisers toward sustainable food procurement, offering healthy options, and minimising plastic use. Biodegradable food packaging should only be encouraged

when there is a waste pathway in place for it to actually biodegrade. (current guidance: "All events should minimise waste, maximise recycling, use where possible sustainable resources and manage and mitigate ecological/biodiversity impacts with clear guidance on how these will be achieved set out in the Event Management Control Document" - however, many MCDs are highly vague and superficial).

- To empower environmental health officers to award a sustainable food rating to food outlets which they can choose to display alongside their food hygiene rating, and to warn outlets about the environmental consequences of food waste and over-packaging.
- To offer support to local businesses in reducing their waste overhead and environmental damage from food and packaging, and seek to build more partnerships around sustainable food.

Cllr Bick proposed under Council Procedure Rule 13.8(f)(i), that the motion be referred for decision to the Executive Councillor for Environmental Services and City Centre.

Resolved by (by 39 votes to 1) that the motion be referred for decision to the Executive Councillor for Environmental Services and City Centre and reported to either the next, or the next but one, subsequent ordinary meeting of the Council.

18/23/CNL Written questions

Members were asked to note the written question and answer that had been placed in the information pack circulated around the Chamber.

18/24/CNL Urgent Decision

8a ICT Greater Cambridge Planning Service

The decision was noted.

The meeting ended at 10.25 pm

MAYOR

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<p style="text-align: center;">RECOMMENDATION TO COUNCIL (EXECUTIVE COUNCILLOR FOR STREETS & OPEN SPACES - COUNCILLOR SMITH)</p>

COUNCIL APPOINTMENTS TO THE CONSERVATORS OF THE RIVER CAM

The three year term of office for the seven Conservators of the River Cam appointed by the City Council (four non-councillor appointments and three City Councillors) ends on 31 December 2018.

- i. The maximum term of office is 3 x three-year terms with thereafter a break period of three years before a re-application can be made.
- ii. Appointments are made by the Council on the recommendation of the Executive Councillor for Streets & Open Spaces

There are two councillor seats vacant. These vacancies need to be filled to enable the Conservators to undertake its business in quorate meetings (the City Council holds the majority seats, 7 out of 13)

Accordingly, Council is recommended to:

- i. Approve the nominations of Councillors Sinnott and Hart.

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CIVIC AFFAIRS

14 May 2018
6.00pm - 6.08 pm

Present: Councillors McPherson (Chair), Benstead (Vice-Chair), Gawthrope, Holt, O’Connell and Robertson

FOR ADOPTION BY THE COUNCIL

18/27/Civ – Civic Affairs: Nominations for Committees for the Municipal Year 2018/19

The Committee considered a paper setting out the proposed Committee allocations by party and the nominations received. The Committee considered the rules on political balance set out in the Local Government and Housing Act 1989 in developing the recommendations set out below.

The Committee noted the nominations.

Resolved (unanimously) to:

Recommend to Council to agree the number and size of committees, and to note the nominations listed below:

Ordinary Committee

Environment and Community Scrutiny Committee 10 (6 Labour + 3 Lib Dem + 1I/G)

Smart, Bird, Massey, Sheil, Barnett, Thittala

O’Connell, McGerty, Martinelli

Gillespie

Alternates - Sargeant, O’Reilly, Gehring, Nethsingha

Planning and Transport Scrutiny Committee 8 (5 Labour + 2 Lib Dem + 1I/G)

Sargeant, Smart, Baigent, Thornburrow, McQueen

Bick, Payne

Hipkin

Alternates – TBC Lab, TBC Lab, Dalzell, TBC Lib Dem

Housing Scrutiny Committee 8 (5 Labour + 3 Lib Dem)

Todd-Jones, Bird, Thittala, Thornburrow, Sheil

Cantrill, Payne, McGerty

Alternates – Barnett, Sinnott, Page-Croft, TBC Lib Dem

Strategy and Resources Scrutiny Committee 6 (4 Labour + 2 Lib Dem)

Barnett, Baigent, Sargeant, Sinnott

Bick, Dalzell

Alternates – Massey, TBC Lab, Cantrill, TBC Lib Dem

Civic Affairs Committee 6 (4 Labour + 2 Lib Dem)

McPherson, Benstead, Gawthrope, Robertson,

O'Connell, Dalzell

Alternate – Sargeant, Martinelli

Employment (Senior Officer) Committee 6 (4 Labour +2 Lib Dem)

Blencowe, Hart, Herbert, Price

Bick, Nethsingha

Licensing Committee 12 (8 Labour+ 4 Lib Dem)

Bird, Thittala, Moore, Gawthrope, Benstead, McPherson, Sargeant, McQueen

Pippas, Gehring, Holt, Page-Croft

Alternates – TBC Lab, TBC Lib Dem

Planning Committee 10 (6 Labour+ 3 Lib Dem + 1 I/G)

Smart, Blencowe, McQueen, Hart, Sinnott, Thornburrow

Tunnacliffe, Nethsingha, Page-Croft.

Hipkin

Alternates – TBC Lab Holt

Cambridge City Joint Area Committee (with County Council) 6 (4 Labour + 2 Lib Dem)

Sargeant, Bird, Blencowe, Robertson

Gehring, Holt

Alternates - Smart, Payne

Cambridgeshire and Peterborough Combined Authority - 1 seat

Herbert, Leader of the Council

Alternate - Price

Cambridgeshire and Peterborough Combined Authority Overview and Scrutiny Committee 1 Labour + 1 Lib Dem

Sargeant

Gehring

Alternates – Thornburrow, Holt

**Cambridgeshire and Peterborough Audit and Governance Committee
1 Labour + one alternate**

Robertson

Alternate – Ashton

Greater Cambridge Partnership Joint Assembly 3 (2 Labour + 1 Lib Dem)

Price, Massey,

Bick

Joint Development Control Committee - Cambridge Fringes 6 (4 Labour+ 2 Lib Dem)

Blencowe, Smart, Bird, Price

Tunnacliffe, Page-Croft

Alternates- Thornburrow, Sargeant, Holt, Nethsingha

CIVIC AFFAIRS

14 May 2018
6.00pm - 6.08 pm

Present: Councillors McPherson (Chair), Benstead (Vice-Chair), Gawthrope, Holt, O’Connell and Robertson

FOR ADOPTION BY THE COUNCIL

18/28/Civ – Civic Affairs: Nominations for Chairs and Vice Chairs for the Municipal Year 2018/19

The Committee received nominations for Chairs and Vice Chairs of Scrutiny and Regulatory Committees.

Resolved (unanimously) to:

- i. Agree the nominations for Chairs and Vice Chairs as below:

	Chair	Vice Chair
Environment and Community Services	Smart	Bird
Planning and Transport	Sargeant	Smart
Housing	Todd-Jones	Bird (nb. Tenant/Leaseholder is Chair of Part 1 of the meeting)
Strategy & Resources	Barnett	Baigent
Civic Affairs	McPherson	Benstead
Licensing	Bird	Thittala
Planning	Smart	Blencowe
JDCC	Blencowe as Lead Cllr	

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CIVIC AFFAIRS

14 May 2018
6.00pm - 6.08 pm

Present: Councillors McPherson (Chair), Benstead (Vice-Chair), Gawthrope, Holt, O’Connell and Robertson

FOR ADOPTION BY THE COUNCIL

18/29/Civ – Civic Affairs: Constitutional Amendments

Resolved:

To recommend to Council the changes to the Constitution as set out below:

1. An amendment to the Committee designated as the Crime and Disorder Committee as required under the Police and Justice Act 2006, this will now be the Environment and Community Scrutiny Committee (extract of the amendment to the Constitution detailed below).

6.1 Strategy and Resources (Scrutiny) Committee

Terms of Reference
1. Overview and scrutiny of the functions for which the Leader (and Executive Councillor for Strategy and Transformation) is responsible.
2. Overview and scrutiny of the functions for which the Executive Councillor for Finance and Resources is responsible.
3. Overview and scrutiny of any functions exercised by the Executive collectively.
4. Overview and scrutiny of any Council functions which fall outside the remit of any other scrutiny committee.
5. As required by Section 19 of the Police and Justice Act 2006 to be the crime and disorder committee with the power to review or scrutinise decisions made by the Council or by the Crime and Disorder Reduction Partnership.

6.2 Environment and Community (Scrutiny) Committee

Terms of Reference
Overview and scrutiny of the functions for which the Executive

Councillors for (i) Communities (ii) Environmental Services and City Centre and (iii) Streets and Open Spaces are responsible

As required by Section 19 of the Police and Justice Act 2006 to be the crime and disorder committee with the power to review or scrutinise decisions made by the Council or by the Crime and Disorder Reduction Partnership.

2. Council is requested to note that the following transfer of Executive Councillor responsibilities and clarifications made by the Leader of the Council and to note the Leader's portfolio is renamed Executive Councillor for Strategy and External Partnerships.

Proposed Amendments to Part 3 Section 2.3, 2.5 and 2.9 of Constitution, deleted text ~~struckthrough~~ and additional text underlined.

Transfer of responsibilities

- In *italics and underlined*, to the Executive Councillor for Communities
- In CAPITALS AND UNDERLINED, to the Executive Councillor for Finance and Resources
- In **bold and underlined**, clarity on capital responsibility of the Executive Councillor for Housing

2.3 Responsibilities of the Executive Councillor for Strategy and Transformation External Partnerships

2.3.2 The Leader shall have power to determine which Executive Councillor shall have responsibility for the exercise of executive functions in cases of doubt or in cases for which provision has not been made in the Constitution.

2.3.3 The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

- corporate objectives, policies and strategies of the Council subject, where necessary, to the approval of the Council and excluding those objectives, policies and strategies which are the responsibility of another Executive Councillor
- programmes which give direction to, and co-ordinate, the implementation of the Council's corporate policies and priorities, including Detailed oversight of

race equality, disability equality and equal opportunity in service delivery and Council policy

□ the need for, and the development of, new services and policy not within the terms of reference of other Executive Councillors

□ ~~Lead on Business Transformation, working with the Executive Councillor; specific~~ **RESPONSIBILITY FOR LEADING PLANS, WHERE NOT delegated OTHERWISE DELEGATED, FOR NEW EXTERNALLY FACING SHARED SERVICES, TRUSTS, SERVICE REVIEWS AND JOINT PROJECTS INVOLVING OTHER COUNCILS AND ORGANISATIONS** of taking lead on projects which involve the responsibilities of more than one Executive Councillor.

□ matters falling substantially within the Terms of Reference of more than one other Executive Councillor, where not otherwise delegated.

The exercise of the Council's functions and the delivery of services including

□ Strategy and Partnerships - including the devolution Combined Authority, City Deal, and the expansion of joint working with other councils, the Universities and other partners

□ **BUSINESS TRANSFORMATION – CREATION OF NEW EXTERNAL SHARED SERVICES, OR JOINT STRUCTURES INCLUDING TRUSTS AND JOINT PROJECTS WITH OTHER COUNCILS AND ORGANISATIONS WHICH INVOLVE THE RESPONSIBILITIES OF MORE THAN ONE OTHER EXECUTIVE COUNCILLOR**

□ All matters concerning national local government associations and corporate projects with Government, including council-wide bids for resources

□ The giving of any guarantee or incurring of any other commitments not specifically referred elsewhere

□ The exercise of compulsory purchase powers except where these are allocated to Executive Councillors relating to their portfolio responsibilities.

The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

□ Data protection and freedom of information.

Functions and Services

The exercise of the Council's functions and the delivery of services in respect of the areas listed in Paragraph 1 including, by way of illustration:

Corporate And Other Services

- The Independent Complaints Investigator Service
- The Council's emergency planning functions
- Democratic Services
- Other responsibilities which do not fall within the remit of another Executive Councillor.

Civic functions (insofar as these are not within the remit of the Civic Affairs Committee)

- Matters relating to the democratic functions of the Council, including
 - The mayoralty
 - Civic hospitality and town twinning and other partnerships with local authorities overseas
 - Relationships, including the appointment or nomination of Council representatives, with outside organisations not directly related to the programme area of any committee or other Executive Councillor.

Community Safety Including the Community Safety Partnership, work with the police and the CCTV system and, working with the Leader, work with Cambridge police, the Police and Crime Commissioner and the Council's representative on the Police and Crime Panel.

CONFIRM EXECUTIVE COUNCILLOR FOR FINANCE AND RESOURCES
text on Constitution p40

Responsibility for all capital projects etc.

- except responsibility for housing development on council sites that includes significant new council housing or affordable housing

BUT AMEND

Management of all land and buildings held by the Council, except for:

o property in use for specific operational purposes which fall within the responsibility of another Executive Councillor

o those parts of council sites developed for housing including new council housing, and dwellings held within the Housing Revenue Account and land held by the Council for housing purposes used for or in connection with the provision of facilities or amenities for local tenants or residents, which shall be the responsibility of the Executive Councillor for Housing.

A clean version of Part 3 Section 2.3, 2.5 and 2.9 with amendments incorporated is detailed below.

2.3 The Leader and Executive Councillor for Strategy and External Partnerships

2.3.1 The Leader shall be responsible for exercising functions on behalf of the Executive in the circumstances set out in the Council's Executive Procedure Rules in Part 4 of this Constitution.

2.3.2 The Leader shall have power to determine which Executive Councillor shall have responsibility for the exercise of executive functions in cases of doubt or in cases for which provision has not been made in the Constitution.

2.3.3 The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

- corporate objectives, policies and strategies of the Council subject, where necessary, to the approval of the Council and excluding those objectives, policies and strategies which are the responsibility of another Executive Councillor
- programmes which give direction to, and co-ordinate, the implementation of the Council's corporate policies and priorities.
- the need for, and the development of, new services and policy not within the terms of reference of other Executive Councillors
- matters falling substantially within the Terms of Reference of more than one other Executive Councillor, where not otherwise delegated.

The exercise of the Council's functions and the delivery of services including

- Strategy and Partnerships - including the devolution Combined Authority, City Deal, and the expansion of joint working with other councils, the Universities and other partners
- All matters concerning national local government associations and corporate projects with Government, including council-wide bids for resources
- The giving of any guarantee or incurring of any other commitments not specifically referred elsewhere

- The exercise of compulsory purchase powers except where these are allocated to Executive Councillors relating to their portfolio responsibilities.

The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

- Data protection and freedom of information.

Functions and Services

The exercise of the Council's functions and the delivery of services in respect of the areas listed in Paragraph 1 including, by way of illustration:

Corporate And Other Services

- The Independent Complaints Investigator Service
- The Council's emergency planning functions
- Democratic Services
- Other responsibilities which do not fall within the remit of another Executive Councillor.

Civic functions (insofar as these are not within the remit of the Civic Affairs Committee)

- Matters relating to the democratic functions of the Council, including
 - The mayoralty
 - Civic hospitality and town twinning and other partnerships with local authorities overseas
 - Relationships, including the appointment or nomination of Council representatives, with outside organisations not directly related to the programme area of any committee or other Executive Councillor.

2.4 Deputy Leader

2.4.1 The responsibilities of the Deputy Leader are set out in the Executive Procedure Rules in Part 4 of this Constitution.

2.5 Executive Councillor for Finance and Resources

2.5.1 Strategic control of the use of the financial resources of the Council, (subject to the necessary financial approvals of the Council)
Treasury Management including for the Housing Revenue Account
Insurance and banking services

The approval of Council contributions towards projects being funded from the National Lottery

Supervision of the borrowing of money and management of the Council's cash flow

Management of other income and specific reserves

Other detailed financial management matters, including the writing off of debts except where the responsibility of the Executive Councillor for Housing

Collection and management of Council Tax, National Non-Domestic Rates and Housing Benefit.

Strategic information technology issues, information technology projects which either have implications for the Council as a whole or which fall significantly within the remit of more than one Executive Councillor.

- corporate implementation of improvements and efficiency reviews, and the development and monitoring of core performance indicators and targets
- Business Transformation-internal service reviews and responsibility for leading plans, where not otherwise delegated, for new externally facing shared services, trusts, service reviews and joint projects involving other councils and organisations. The creation of new external shared services, or joint structures including trusts and joint projects with other councils and organisations which involve the responsibilities of more than one other Executive Councillor
- Corporate and support services as exemplified under “Functions and Services” below.
- Procurement (at a strategic level - oversight of individual procurement exercises will remain with the portfolio-holder for the relevant service area).
- The policy and management of moorings
- Climate Change Policy

Trading Services

- Council strategy to expand trading activities and additional income generation opportunities, including responsibility for those which do not fall within the remit of another Executive Councillor

Customer Services and ICT

- Delivery of quality customer services and the customer access centre
- Corporate telephony and IT systems to support joined up customer service delivery.
- The delivery of front line services to Council customers through the Council's reception areas and telephone services
- Council's evolving digital strategy and the benefits it will deliver for residents, and also to staff in helping them do their jobs better and more easily

Property Matters

- Leadership on corporate and cross-portfolio major capital projects and oversight of the council's overall capital programme, including the development, redevelopment, change of use or other major change to land or property owned by the Council considered by the Chief Executive to be major, significant or sensitive in terms of the Council's policies and priorities.
- Any realisation of assets programme which may be considered necessary to generate capital receipts for the Council.
- The approval of any proposal to re-allocate land between functions and any formal appropriation of land or property from one purpose to another.
- Management of all land and buildings held by the Council, except for:
 - property in use for specific operational purposes which fall within the responsibility of another Executive Councillor
 - those parts of council sites developed for housing including new council housing, and dwellings held within the Housing Revenue Account and land held by the Council for housing purposes used for or in connection with the provision of facilities or amenities for local tenants or residents, which shall be the responsibility of the Executive Councillor for Housing.
- The acquisition (by purchase or lease) of property by the Council.
- Management of the Council's office accommodation
- The Council's Land Charges service.

Shared Services and Service Reviews, and Employee and Management Matters

To be responsible for:

- corporate service reviews and other efficiency and effectiveness reviews which involve the responsibilities of more than one other Executive Councillor, or have not been otherwise delegated.
- the performance of corporate and other shared services in meeting financial performance objectives in business plan, except that responsibility for operational matters in relation to non-corporate shared services shall be the responsibility of the appropriate other Executive Councillor.

To establish, monitor and ensure funding for Council-wide employment and training and apprenticeship policies and delivery

- To comply with all relevant employment legislation and the Council's corporate strategy, policies and objectives.
- To exercise strategic control of, and agree policies for, the use of the staffing, property and information technology resources of the Council.
- To co-ordinate and monitor the arrangements for employee Health and Safety at Work
- To oversee the provision of professional and central support services, including:
 - Corporate human resources support and information including training
 - Financial services
 - Legal services.

The relevant exercise of compulsory purchase powers.

2.9 Executive Councillor for Communities

2.9.1 Plans, policies and strategies

The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

- The local welfare and community development needs of all neighbourhoods throughout the City.
- The provision, promotion and development of policies and programmes to provide children and young people to play and participate in community life, including providing direction and advice to other committees of the Council in pursuance of these aims; the provision and promotion of leisure, sporting, artistic and cultural activities
- Anti-poverty initiatives and the Sharing Prosperity Fund, including the powers and duties of the Council in respect of issues relating to tackling inequality and the provision of opportunities for individuals and communities in the City to overcome disadvantage
- The provision and promotion of advice relating to citizens' legal rights and responsibilities, social security benefits, money management , employment and immigration
- Supporting the Leader in the delivery of Equalities initiatives, and measures to tackle discrimination.
- Detailed oversight of race equality, disability equality and equal opportunity in service delivery and Council policy

Functions and Services

The exercise of the Council's functions and the delivery of services including

- The powers and duties of the Council in respect of children's activities and youth facilities
- Community strategy including the powers and duties of the Council in respect of opportunities for individuals and communities in the City including:
 - education and self-development
 - play programmes
 - artistic, cultural, sporting and leisure activities and entertainments
 - the provision, maintenance and management of places of public entertainment, sport and recreation (including the Guildhall Halls)
 - council owned or operated community facilities
 - museums and art galleries
 - the Council's responsibilities for public health, working with the county council and health services.
 - health promotion
- **Community Safety** Including the Community Safety Partnership, work with the police and the CCTV system and, working with the Leader, work

with Cambridge police, the Police and Crime Commissioner and the Council's representative on the Police and Crime Panel.

Progressing the objectives set out in this section by:

- direct provision
- grant aid and other financial assistance to voluntary sector and other agencies
- partnership, joint work and liaison with public, private or voluntary sector organisations, including community and joint use agreements, community primary school agreements and support for national lottery projects
- regenerating and encouraging the development of community life and enabling local communities to take action on their own behalf
- giving advice and guidance to other Executive Councillors and committees of the Council on community engagement addressing, in particular, the needs of those experiencing social or economic inequality
- advocacy.

The relevant exercise of compulsory purchase powers.

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CAMBRIDGE CITY COUNCIL ANNUAL STATEMENT 2018

PREFACE

2018 marks four years of a Labour administration leading Cambridge City Council and much has been achieved, that is recorded elsewhere. Our focus here is on our future plans that we want to deliver for Cambridge and its residents, our plans for our 'city of considerable magic' from 2018 through to 2020 and beyond, and the commitments detailed below.

Cambridge has many opportunities but significant challenges to overcome too, including Government cuts which mean no core Government grant from 2019. Despite that, we are determined to protect and develop the services our residents need, particularly for those who need us most.

We will listen to residents to get our services right, working with residents and businesses, and with the Council's highly professional staff and with our many partners, including our city's hugely impressive voluntary sector and community groups.

Since 2016 we have, amongst many other things:

- secured £70 million for 500 new Council homes at social rent
- bid for circa £193 million to move Anglian Water's Chesterton water recycling centre, which is essential to develop the wider area and will be starting work on consulting the community on its future
- won with others a commitment from Government for a Cambridge South Station by 2022, a station with nearly zero cars except for disabled access.

We will 'green' Cambridge by cutting energy usage and by leading initiatives to promote cycling, including the new north-south Chisholm Trail. We will pioneer plans to cut emissions from buses and taxis and other vehicles, all key steps towards our targets of a city centre Clean Air Zone and a zero carbon city by 2050.

We will also use the millions in extra annual income we have generated since 2014 to protect our services, invest in property and new affordable homes, and in financially viable green projects that can both reduce our emissions and deliver value for money for our residents and city.

Please see below our seven part Annual Statement.

Councillor Lewis Herbert
Leader of Cambridge City Council
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PART ONE: DELIVERING SUSTAINABLE PROSPERITY FOR CAMBRIDGE AND A FAIR SHARE FOR ALL

The Council will:

Invest at least an additional £200,000 in 2018 in Anti-Poverty projects, supporting children and families in greatest need in our city with new opportunities – making a total of over £1.5 million invested since 2014.

Aspire to further increase the number of Cambridge employers paying the Real Living Wage. Council efforts since 2014 have lifted the number accredited employers well above 50.

Work with large employers, like the thirty University colleges not yet Real Living Wage-accredited, asking them to follow the example of the recent decision by the University of Cambridge to seek accreditation.

Pay all Council staff at least £10 an hour from April 2018, giving our lowest paid an essential pay rise.

Continue to provide assistance to households threatened with eviction by the Bedroom Tax that was introduced by the Coalition Government.

Work to minimise the negative impacts of Universal Credit, due to be brought in to Cambridge from October 2018.

End charges from April 2018 for child burials at the City Council cemetery and crematorium, bringing peace of mind to families.

Continue the Council's council-tax reduction scheme which has continued to help hundreds of the city's lowest-income families since the ending of the national scheme, and review its coverage in 2018.

Continue to develop vital citywide and local advice and support services for those most in need, building on the work by the Citizens Advice Bureau (CAB), our skilled council advisers and other agencies. We will investigate expanding outreach to other locations of high need following the success of the 'Advice on Prescription' service at GP surgeries.

Implement the council's Building Stronger Communities Strategy, ensuring Council community resources and facilities are properly targeted at residents who would benefit the most from them.

Work with digitally excluded residents to enable them to access online services and so improve their opportunities and life chances, including via Cambridge Online.

PART TWO: TACKLING THE CITY'S HOUSING CRISIS AND BOLD STRATEGIC FUTURE PLANNING FOR CAMBRIDGE

The Council will:

Continue to ensure Council housing focuses on those most in housing need. Advance the programme to build 500 council homes, including at sites like Mill Road depot, where 50% of housing will be for City Homes tenants. This is in addition to the 242 new Council homes built since 2015, and represents a net increase in Council homes each year despite increased right-to-buy sales implemented by governments since 2010.

Work to persuade Cambridge developers to adopt the new Sustainable Housing Design Guide to reduce carbon emissions from new buildings, and ensure new Council housing meets the design and sustainability standards in the Guide:

www.cambridge.gov.uk/sites/default/files/cambridgeshire-sustainable-housing-design-guide.pdf

Make the most of opportunities to develop Council Housing Revenue Account sites, and others, including the provision of a range of market and intermediate housing options where it is feasible.

Continue to tackle empty homes in the private sector – building on the 100 empty Cambridge homes brought back into use in the last three years. Make full use of new 2019 powers to charge double Council tax on empty homes and so encourage owners to put properties back into use.

Consider whether we can develop further the Council's Housing Company, set up in 2015, to purchase and manage intermediate housing at submarket rents, and work with the Council's Housing Development Agency and our partners in the Greater Cambridge Partnership to deliver additional affordable homes.

Continue to provide housing advice to reduce, and help prevent, homelessness by offering early advice on alternative housing options, having helped 2000 households with advice in the last two years. We will use £430,000 of government money under the Homelessness Reduction Act, over the next two years to deliver more advice to homeless people to help them find lasting solutions.

Work with our statutory and voluntary sector partners to further reduce rough sleeping in our city - bucking the national trend. Rough sleeping increased in the UK for the seventh year running due to damaging government housing and welfare policies.

Continue to promote and expand Cambridge Street Aid, which has already raised more than £25,000 from public donations.

Develop and implement two Housing First pilots for long-term rough sleepers with complex needs.

Encourage private sector landlords to deliver safe, well managed, energy-efficient housing at a good standard, and continue to tackle those who do not.

Implement the extension of mandatory licensing for Homes in Multiple Occupation (HMOs), which is likely to increase registrations from 400 to over 1200.

Support the submitted Cambridge Local Plan through its final stages to adoption, and for joint implementation with partners, in particular South Cambridgeshire District Council. The new Local Plan will guide development in Cambridge until 2031.

Work with partner local authorities, Registered Providers and developers to build new affordable homes across all tenures in accordance with the new Local Plan, with a focus on maximising delivery of social rent housing.

Develop a framework for considering viability assessments used by developers, make full use of new government guidance, and work to ensure new development provides the right infrastructure.

Seek to ensure delivery of the Local Plan policy requirement of 40% Affordable Housing on sites above the national development size threshold

Press the government to require affordable housing contributions in all new housing developments.

Apply the higher space standards in the new Local Plan, once approved.

Work to secure circa £193 million in national funding to support the relocation of Anglian Water's Cambridge Water Recycling Centre, in order to enable the development of the North East fringe of Cambridge, near Cambridge North station. Commit £800,000 in funding over the next two years, working with South Cambridgeshire and Anglian Water to develop plans, and create a Cambridge North East Fringe Area Action Plan in consultation with the local community.

Increase secure cycle parking in locations across the city to encourage more people to cycle, including

- a £150,000 Greater Cambridge Partnership investment in the city centre
- taking opportunities to add secure parking at new and improved Community Centres across Cambridge
- ensuring effective secure cycle parking provision and cycling connectivity within major new city developments

Tie student accommodation proposals to established, existing educational institutions, stopping speculative student developments with no identified end users.

Continue to protect our existing pubs from a change of use.

Develop formal planning guidance on big residential/commercial sites to set appropriate parameters on how they come forward, including land North of Cherry Hinton, the Grafton Centre Area and area plans for other parts of Cambridge.

Require biodiversity and long-term sustainability plans for all larger development sites.

Complete, with the Greater Cambridge Partnership, a city centre 'Movement and Spaces strategy', including links to transport that improve access for a growing population and giving particular attention to improving mobility and access for the disabled and less mobile.

Build on the success in controlling nuisance advertising boards, and develop proposals to address café tables on streets where they cause an obstruction.

As part of our Environmental Improvement Programme, use intelligence from the Street Charter to identify a range of funding opportunities for environmental improvements that support accessibility for people with disabilities.

Work with taxi licence holders to continue to improve disabled access in Cambridge taxis, and ensure customers requiring a wheelchair-accessible taxi have a reliable service. Continue equality and accessibility training for taxi operators.

Promote improved building accessibility in the city by working with businesses and organisations through planning guidance and seek high accessibility standards.

Develop plans to add another Changing Places toilet in the city centre.

Use our Parking Strategy, developed jointly with the County Council and Greater Cambridge Partnership, and future plans for our Council car parks, to develop new initiatives that reduce peak-time congestion and air pollution in the city.

Make a success of the joint planning service between the city and South Cambridgeshire. It has a vital job in shaping the wider Cambridge Area and the handling of thousands of planning applications each year.

Employ an extra enforcement officer to make sure developments abide by their planning conditions and obligations. We will give the planning enforcement team clear delegated powers so that they are able to respond more quickly, and deal more swiftly and effectively with planning breaches.

PART THREE: MAKING CAMBRIDGE SAFER AND MORE INCLUSIVE

The Council will:

Work to make the city a safer, more inclusive and welcoming place by promoting equality and diversity. Provide support, advice and events for members of our community with protected characteristics.

Continue our Community Safety and Enforcement team's successful work with the Police and local residents and businesses to tackle anti-social behaviour, including littering, alcohol-related incidents, fly-tipping and other activity that causes severe nuisance.

Continue to fund 30% brighter overnight street lighting across Cambridge that would otherwise have been lost and so reduce the risk of crime, reduce the fear of crime, and contribute to the safety of people travelling during the night or starting their journeys in the early mornings.

Upgrade CCTV with over 100 new cameras in the city centre and car parks — the first major investment for a decade — in order to continue its vital contribution to making Cambridge safer. Also invest in relocatable CCTV, to be used in areas of the city which experience most crime or anti-social behaviour.

Ensure Council policies and delivery of services have a sustained focus on the needs of people who experience inequality, including for people who are isolated, or experience significant mental health issues. Continue to implement the Mental Health Concordat in partnership with other organisations.

Work to increase gender equality in Cambridge, working with women's groups in the city, and promoting equality within the Council.

Continue to prioritise the prevention of domestic violence and sexual exploitation and tackle victim-blaming myths, working with partner organisations, in line with Cambridge's status as a 'White Ribbon' city. Hold events such as the 2017 'Tackling Coercion' event, which was attended by over 200 people, including many victims of abuse.

Complete our target to house 100 homeless Syrian refugees in 2018, working with the Home Office and the network of East region councils. Work with Cambridge partner organisations, including the Cambridge Ethnic Community Forum and Cambridge Refugee Resettlement Campaign, to implement a quality advice service for refugees, and support wider initiatives helping refugees.

Engage young people in forums so they can have a say about services they care about, and on the future of their city.

PART FOUR: INVESTING IN IMPROVED TRANSPORT AND TACKLING POLLUTION AND CONGESTION

The Council will:

Use our role on the Greater Cambridge Partnership to deliver infrastructure schemes and other transport measures that support the sustainable growth of Cambridge by reducing traffic congestion and increasing walking, cycle and public transport use; and by securing additional investment from government, train companies and others.

Support new Residents' Parking schemes, including implementing the four recently voted for by a majority in those areas, and support phased consultations on more schemes across the city.

Manage off-street parking to support business and resident needs, investing in modernised payment systems and improved energy efficiency, and develop a partnership with the County Council's parking and enforcement roles. Implement parking charges at sites like Lammas Land on longer-stay parking to protect parking for recreational users and families.

Work with the Cambridge Business Improvement District (BID) in implementing its second five-year programme, together with local retailers and businesses and partners.

Maintain a high-quality and accessible city centre environment by working with the County Council, the BID and local retailers and businesses. Following success on A-board reduction, investigate similar measures for café street tables.

Develop plans for a city centre Clean Air Zone and investigate ways to reduce diesel and petrol delivery-vehicle movements into the city centre by developing further initiatives to add to the Council's £625,000 investment in electric taxi charging points, tougher taxi-licensing conditions and the new April peak-time parking tariff at city multi-storey car parks.

Investigate the potential for increased use of electric delivery vehicles in Cambridge for 'last-mile' deliveries, and continue the financial support that assisted the County Council to lift the Park and Ride parking charge from April.

Continue to deliver improved cycling routes including major work in the coming year, developing the Chisholm Trail and other additional cross-city cycling routes in Cambridge.

Work with partners to deliver Cambridge South Rail Station at Addenbrooke's by the government's target of 2022 and work to secure increased rail services serving Cambridge North station.

Support work to improve Cambridge rail station and to secure additional wider investments in the rail network benefitting Cambridge and Cambridgeshire, including deciding the preferred East—West rail route from the East Coast main line to Cambridge.

Assist the Combined Authority to investigate the delivery of the planned Cam Metro, supported by continued GCP delivery on high-quality radial public transport routes from Cambridge out through South Cambridgeshire.

Press the Combined Authority Mayor to introduce bus franchising and other improvements to limit bus fares. Create a wider range of routes including community transport services, and extend the hours of services including to Park and Rides.

PART FIVE: PROTECTING OUR CITY'S UNIQUE QUALITY OF LIFE

The Council will:

Provide swimming, sports facilities and leisure services that are accessible to everyone, targeting our resources on promoting healthy lifestyles to address health inequalities and provide access for all.

Provide 3000 free swims a year for children and families on low incomes, and expand Exercise Referral with an increased 11 GP surgeries expected to take part in the programme in 2018-19, and an additional 250 people taking part this year.

Bring forward proposals for the refurbishment or redevelopment of Jesus Green Lido, with an aim for completion by the time of its centenary in 2023.

Engage greater numbers and a more diverse range of residents in the arts and cultural life of Cambridge. Continue to support wide and diverse projects including the reopened Kettles Yard. Assist the Junction in bidding for major funding for its expansion plans.

Provide funding of £900,000 per year for Cambridge voluntary organisations, targeted to people who need help the most. Provide advice and support to the voluntary sector and investigate partnership opportunities, building on successful initiatives including the Volunteer Fair, run annually since 2014.

Undertake a feasibility study on potential improvements to the Market Square, both long-term and short-term improvements.

Involve communities in the planning, development and management of community assets, including the newly opened Storeys Field and Clay Farm Community Centres.

Implement the Council's tree strategy and existing Council initiatives for improving tree numbers and quality, including increased promotion of the Council's 'Trees for Babies' scheme.

Ensure that development which balances economic growth with the quality of life and place (including in new building design) is supported, as set out in the current and emerging Local Plans.

Work with Cambridge Live, Cambridge BID and Visit Cambridge & Beyond to develop and deliver a programme of extra outdoor public events including Night Markets and activities, a successful Big Weekend and other public events that the City Council funds, and also maximise the economic benefits from visits and tourism.

Create more wildflower gardens.

Reduce use of herbicides by the Council.

Work with the County Council on improving the management of overlapping responsibilities for the public realm, verges and roadside tree provision. Press the County Council to improve maintenance of city pavements and cycleways.

Undertake an assessment on making the River Cam corridor more accessible, while protecting its fragile environment, including installing extra public art.

Develop a 'Your Cambridge' focus in Council public realm management, emphasising what all residents can do to help their city and their rights and responsibilities, working with residents and local groups and volunteers.

Work with the police to identify the small number responsible for repeat graffiti around the city, and tackle this and other examples of damaging anti-social behaviour.

PART SIX: PROTECTING ESSENTIAL SERVICES AND TRANSFORMING COUNCIL DELIVERY

The Council will:

Invest for the future in the biggest City Council capital programme for over a decade.

Seek to protect resident services despite loss of 100% of Council core Government grant by 2019.

Make the most of learning from working with the recent independent Peer Review of the Council, that gave the Council consistently good marks, to improve the Council's future planning, processes and delivery for residents. This will include developing a 'Plan for the 2020s', our five-year strategy and financial plan for the Council and the city.

Support the case for Cambridgeshire and Peterborough Councils and the Combined Authority to jointly manage all the business rates generated in the county, to address the infrastructure and affordable-housing deficit and tackle inequality across the area.

Stand up for Cambridge on issues including making the case to retain:

- the Cambridge Magistrates' Court
- an effective police station in the city centre when the main Parkside Police Station functions move
- Children's Centres and nurseries in Cambridge
- effective County Council operations and service access in the city if their plans to move their main offices out of Cambridge proceed.

Review existing — and explore new — opportunities for shared services, and implement a new programme of £2m investment in IT, including a new Digital Strategy and better tracking of issues from reporting by residents through to action and feedback.

On devolution, work in partnership with the Combined Authority and other councils to deliver the maximum benefit for Cambridge and Combined Authority area from the Devolution Deal and new opportunities. Challenge the Combined Authority to: create effective delivery strategies; secure increased diversity in representation and input; develop effective scrutiny processes; and enable greater participation by residents in its decisions.

Explore opportunities to develop further the City Council's investment strategy in property, housing, energy efficiency and renewable energy projects.

Maximise benefit from the City Council's commercial property portfolio through investment in our major sites. Establish a new operational depot for the Council's Streets and Open Spaces, and Estates and Facilities teams at Cowley Road

Develop plans for a smaller Park Street Car Park, incorporating underground car and cycle parking, with an increased number of electric charging points, and wider site use to fund the works.

Ensure that resident and City Council customer contacts and queries are managed in a prompt, efficient and responsive way, adopting new self-service technologies to enable customers to access services, including out of hours.

Review city ward boundaries to take account of our growing population, ahead of implementing changes at the May 2020 elections.

PART SEVEN: TACKLING CLIMATE CHANGE, AND MAKING CAMBRIDGE CLEANER AND GREENER

The Council will:

Work with our partners, businesses and residents towards our goal of making Cambridge Zero Carbon by 2050, and add new policies to adapt further to the impacts of climate change to increase the city's ability to cope with extreme weather, particularly for the most vulnerable.

Implement the actions in our Climate Change Strategy, reducing emissions from our own estate and property portfolio. Invest £250,000 in 2018/19 in extra emissions-cutting technology at Parkside Pools. Install a biomass boiler at King's Hedges Pool and at other council buildings.

Work with coach, bus and taxi operators to reduce vehicle emissions harmful to public health.

Work on a coaches strategy with the County Council and seek to relocate coaches from Queen's Road.

Continue to make recycling easier and more efficient across the city and South Cambridgeshire through the Shared Waste Service, encouraging residents and businesses to recycle more.

Set up a new 'Cambridge Water Refill' scheme to provide free drinking-water refills and reduce plastic waste.

Review and improve the cleanliness of streets and public open spaces and provide greater opportunities for the public to influence decisions on cleansing and enforcement in order to target Cambridge's most challenging locations.

Invest in new toilets at Silver Street and complete the renovation currently underway of Jesus Green toilets.

Continue to provide free pest control services for residents, which was used by over 1000 households in the last year.